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### From Good to Growth

How customer loyalty can grow your bank

Joseph J. Bartolotta EVP/Strategic Partnerships Eastern Bank May 23, 2016

### Marketing Promotion



### Sticky Products

- "Offer Sticky Services and Your Members Will Find it Hard to Wave Goodbye"
  - Credit Union Service ProviderBlog Headline

# What is Loyalty?

loy·al·ty

/ˈloiəltē/ ◆)

noun

the quality of being loyal to someone or something. "her loyalty to her husband of 34 years"

a strong feeling of support or allegiance.
plural noun: loyalties

# Legendary Corporate Loyalty



### Local Corporate Loyalty



### Rallying for ... A CEO?



### The Value of Loyalty

- Reduced Defections
- Increased Spending Per Customer
- Lower Cost to Serve
- Less Sensitive to Price
- More likely to Refer

### Industry Disruption



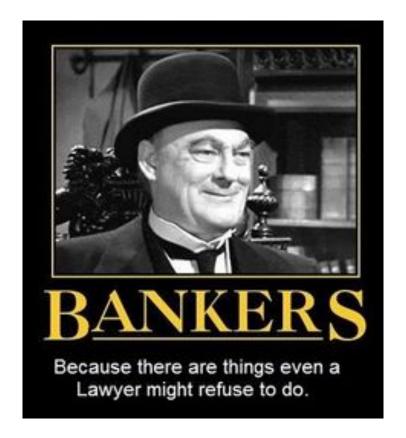
### Most, Least Liked Industries

- Computer, 69%
- Restaurant, 60%
- Internet, 60%
  - % Indicates Positive Responses

- Pharmaceutical, 35%
- Oil & Gas, 34%
- Federal Gov't, 25%

- Banking, 37%
  - Placed 18<sup>th</sup> out of the 25 industries rated

### It's A Wonderful Industry



# Banks Behaving Badly

The "Bad Cents" List

#### The Bad Cents List

#### Three Categories:

- Revenue
- Communications
- Bank Think

### Out of Order

 Processing payments from the largest amount to the least amount

#### Revenue

### Recurring Pain

 Implementation of a continuous overdraft fee

#### Revenue

# Double Dip

 Charging a fee – on top of the interest rate – to access cash reserve

#### Revenue

#### Asterisks and Fine Print

# This is a great audience\*

- \* As of 1:12 p.m., May 23, 2016
- \*This adjective may be withdrawn at any time and substituted for another of equal, greater or lesser value

#### Communication

### Referencing the Fine Print

• "Yes, sir. We disclosed this to you at the time of the account opening. It was in the document you received."

#### Communication

# Alphabet Soup

 Using acronyms such as "RDC" in customer communications

#### Communication

# Punishing the Majority

 Promotions that are more focused on preventing fraud than rewarding customers

# Jump Through Hoops



#### Isolation

 Limiting internal conversations to compliance, risk and profitability

### Bring the Customer Inside



- The industry is turning the corner
- Here are some leaders ...

# Say Grace

 Huntington Bank provides customers with a 24-hour grace period to avoid an overdraft fee

### Speaking of Huntington ...



### Make A Wish

To view this email as a web page, go here.





Make a birthday wish to help a homeless child, and we'll make it come true.

#### What Frost Believes

 We wouldn't say anything in this size print that we wouldn't say in this size

### Summary

- There's an opening for a great bank
- Real customer centricity is possible
- Ask: Does this give off a "Bad Cent"?
- The closer you get, the greater the loyalty

### Thank You

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