A photograph of the Chicago skyline at sunset, with the sun low on the horizon, casting a warm glow on the buildings and the water in the foreground. The sky is a mix of blue and orange. The buildings are silhouetted against the bright sky, and their reflections are visible in the water.

**BankDirector**®

Strong Board. Strong Bank.

JUNE 9-10

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

**Chicago, IL** | *Swissôtel*

**PLUS June 8**

**Pre-Conference Events**

- Cybersecurity Seminar
- Bank Audit & Risk Peer Exchanges
- Bank Audit & Risk Committees Boot Camp

***Early Rate Expires February 6, 2020!***

Register by visiting [BankDirector.com](http://BankDirector.com) or calling our events department at (877) 397-7595.



*“Great opportunity to benchmark and discuss emerging issues.”*

— 2019 PAST CONFERENCE ATTENDEE

# JOIN AN AUDIENCE OF YOUR BANKING PEERS!

*“The peer exchange is the best part of the conference.”*

— Mike Rasmussen, Core Bank

*“Excellent presentations and information. Enjoyed the presentations, expertise as well as the networking opportunities.”*

— 2019 PAST CONFERENCE ATTENDEE

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

This June, Bank Director hosts its annual Bank Audit & Risk Committees Conference, a three-day program designed specifically for top executives and members of a bank's board of directors. Over the years, this has become an exclusive industry event, with over 300 financial leaders in attendance in 2019.

Given the ever-evolving nature of the banking space, this conference brings key strategic issues to light, with a specific focus on the information needs of an audit committee, risk committee and the C-suite. Building on the issues addressed in *Bank Director* magazine, recent research projects and feedback from financial institutions across the U.S., 2020's agenda explores:

- Emerging Industry Headwinds
- The Impact of M&A on CECL
- Leveraging Data to Minimize Risk
- Trends in Cybersecurity Defense
- Utilizing Technology to Make Smarter Credit Decisions

In addition to the main conference, we offer three pre-conference events focused on the specific needs of those in attendance:

1. The Bank Audit & Risk Committees Boot Camp, designed for new committee members seeking to build a foundation and become more effective in their roles and responsibilities;
2. The Cybersecurity Seminar, which provides actionable strategies and cutting edge tactics that a bank might adopt to better prepare for, and respond to, the ever-expanding threats associated with cybersecurity;
3. And the Bank Audit & Risk Peer Exchanges, perhaps the most popular part of the event, that allow attendees to meet with their peers and discuss pressing issues in an off-the-record, closed-door format.

To best accommodate you and your colleagues, you may register by using the form included in the brochure, visiting us online at [BankDirector.com](http://BankDirector.com) or calling our events department at (877) 397-7595. We look forward to seeing you and your team in Chicago next June. Please feel free to reach out directly if you have any questions about the conference.

Warmest regards,



**Al Dominick**

CEO | Bank Director & FinXTech

[adominick@bankdirector.com](mailto:adominick@bankdirector.com)

## EXCLUSIVE INDUSTRY EVENT

Bank Director's 14th annual Bank Audit & Risk Committees Conference focuses on the governance, risk, compliance and accounting issues challenging financial institutions today. Be it data security, emerging technology, fraud, crisis management or the effectiveness of internal controls, this year's event covers the key issues that bank officers and directors need to know.

### CONNECT WITH YOUR PEERS

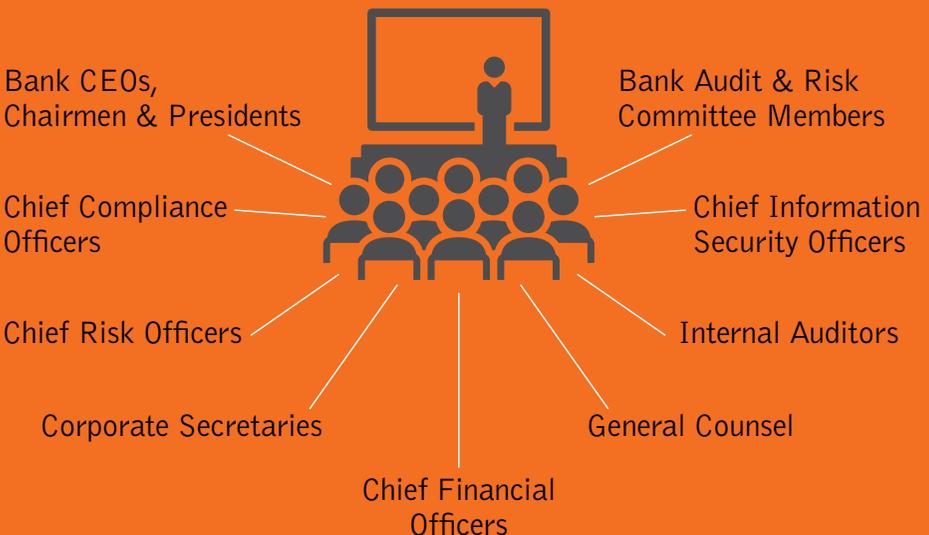
Join over 300 of your peers and industry experts in Chicago to find new insights into risk oversight, relations with internal auditors, financial reporting requirements, regulatory changes and much more! In addition, take advantage of pre-conference opportunities to prepare you for the event that follows.

### CONTINUING EDUCATION



Continuing Professional Education credits are available for accountants – up to a maximum of 12 credit hours (total credits based on specific sessions attended). Continuing Legal Education credits may be available to attorneys, based on individual state applications.

### Conference Audience



# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

All Pre-Conference Events Run Concurrently. Please Select Only One To Attend.

PRE-CONFERENCE

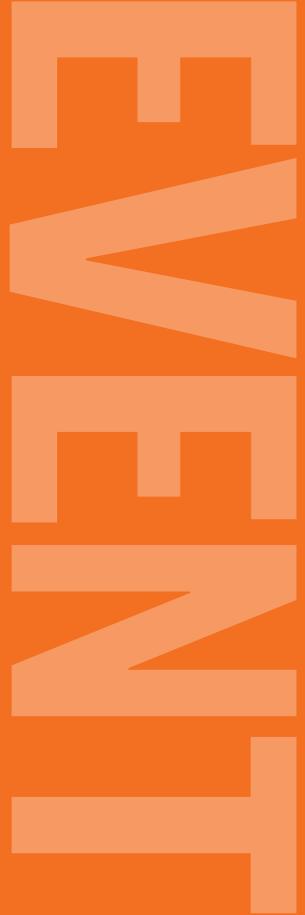
## Monday, June 8

### CYBERSECURITY SEMINAR: WE DIDN'T KNOW WHAT WE DIDN'T KNOW

Bank Director's Cybersecurity Seminar takes a holistic view of cyber risks and compliance matters essential to banking executives and members of a board of directors.

This day-long program combines insights from experts from across the United States. In addition, Bank Director's team developed a hands-on simulation to allow all participants a safe and structured environment to help expand their skills, hone their understanding of emerging threats and become better prepared to tackle new challenges.

The goal of this special event is to provide all involved with a more nuanced understanding of how to respond to real-world cyber incidents. Throughout the day, we provide actionable strategies and cutting edge tactics that a bank might adopt to better prepare for, and respond to, the ever-expanding threats associated with cybersecurity.



## Cybersecurity Seminar

*\*Agenda subject to change*

9:30 AM - 10:00 AM **Registration + Breakfast**

10:00 AM - 10:05 AM **Welcome**

10:05 AM - 10:45 AM **The Current State of Cybersecurity**

This session provides an overview of cyber risk from the point of view of the bank and its board. Learn what you need to know and what you must have on hand when it comes to cyber compliance.

10:45 AM - 11:25 AM **Cyber Risks Facing Your Bank**

Hear from an FBI representative as s/he shares about the risks facing your bank – and what you can and MUST do when your bank has a breach.

11:25 AM - 11:40 AM **Refreshment Break**

11:40 AM - 12:20 PM **Handling A Breach**

Learn what your bank should do when a breach occurs – in terms of communication and practical business steps.

12:20 PM - 1:20 PM **Networking Lunch**

1:20 PM - 2:10 PM **Cybersecurity Panel**

Panelists and seminar attendees participate in an interactive discussion. Participants are free to ask questions related to their specific situations and receive expert advice during this session.

2:10 PM - 3:00 PM **Hands On Simulation**

Attendees break into groups as they work through a real-world situation. All will gain key takeaways for ensuring preparedness, as well as the critical steps needed during the uncovering, handling and notifying of a significant cyber incident.

3:00 PM - 3:15 PM **Refreshment Break**

3:15 PM - 4:00 PM **Peer Collaboration**

Participants are broken up into small groups to discuss a list of topics and share any cybersecurity issues and occurrences from their banks.

4:00 PM - 5:00 PM **Networking Peer + Guest Reception**

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

All Pre-Conference Events Run Concurrently. Please Select Only One To Attend.

PRE-CONFERENCE

## Monday, June 8

### BANK AUDIT & RISK COMMITTEES BOOT CAMP

Sponsored by: **Baker Tilly Virchow Krause, LLP**

There is a great deal of change associated with regulatory oversight, including what needs to be reported and tracked for regulators, what's in that reporting and how that affects a bank and its growth plan. Designed for new committee members – and those members who need a refresher, the Bank Audit & Risk Committees Boot Camp provides a crash course in equipping participants to perform as effective members of their board's audit or risk committee.



## Bank Audit & Risk Committees Boot Camp

*\*Agenda subject to change*

9:30 AM - 10:00 AM **Registration + Breakfast**

10:00 AM - 10:05 AM **Welcome**

10:05 AM - 10:50 AM **Session I: Roles & Responsibilities of the Audit Committee**

This session provides participants with foundational knowledge about the roles and responsibilities of the audit committee from an expert in the industry, covering topics such as hiring, firing and managing the external auditor; reviewing the effectiveness of internal controls; managing the relationship of the committee with the internal auditor and other senior management; reviewing critical accounting policies and practices used; and much more.

10:50 AM - 11:35 AM **Session II: Audit Committee – Advanced Topics**

Session two reviews the latest information on best practices related to the audit oversight function, including topics like BSA/AML, CECL, vendor management and new accounting standards on the horizon.

11:35 AM - 11:50 AM **Refreshment Break**

11:50 AM - 12:30 PM **Peer Collaboration – Focus on Audit & Risk**

Small groups meet with their contemporaries for candid discussions specific to their roles, responsibilities and interests, related to both the audit and risk functions.

12:30 PM - 1:30 PM **Networking Lunch**

1:30 PM - 2:15 PM **Session III: Roles & Responsibilities of the Risk Committee**

This session provides participants with information about the roles and responsibilities of the risk committee as well as concepts of an enterprise risk management (ERM) program – all from the viewpoint of an expert in the field. Topics include defining the risk appetite; reviewing the independence and adequacy of the risk management program; assessing the effectiveness of the program; setting the tone at the top in establishing and maintaining an effective risk culture; and much more.

**Early Rate Expires February 6, 2020!**

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calling our events department at (877) 397-7595.

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

2:15 PM - 3:00 PM

## **Session IV: Risk Committee – Advanced Topics**

Session four takes a deeper dive into the latest information on best practices related to the risk committee as well as covering topics such as determining the methodologies for establishing a bank's risk appetite; knowing when to create a risk committee separate from the audit committee; deciding when to hire a chief risk officer; discussing the five biggest challenges for new risk committee members; and more.

3:00 PM - 3:15 PM

## **Refreshment Break**

3:15 PM - 4:00 PM

## **Risk Case Studies**

Identify and evaluate the critical risks facing banking organizations and discuss the risk committees' course of action in response to those risks and risk events. Risk considerations in this case study focus on key financial, operational and technology risks, including cybersecurity.

4:00 PM - 5:00 PM

## **Networking Peer + Guest Reception**

*“Bank Director’s Bank Audit & Risk Committees Boot Camp is a great session. I would recommend to all Audit Committee Members.”*

— 2019 Boot Camp Attendee

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

All Pre-Conference Events Run Concurrently. Please Select Only One To Attend.

PRE-CONFERENCE

## Monday, June 8

### BANK AUDIT & RISK PEER EXCHANGES

Bank Director hosts its popular peer exchanges the day prior to our annual Bank Audit & Risk Committees Conference. Small groups of experienced audit and risk committee members, as well as senior bank executives – such as General Counsel, CFOs, CROs, CISOs, and Chief Compliance Officers – meet in closed-door, off-the-record peer groups for candid discussions about various issues and challenges facing officers and directors today.

*Peer exchange attendees are grouped by director v. bank officer, bank type (public v. private), and asset size.*



## Bank Audit & Risk Peer Exchanges

*\*Agenda subject to change*

9:30 AM - 10:00 AM **Registration + Breakfast**

10:00 AM - 10:10 AM **Welcome**

10:20 AM - 11:15 AM **Concurrent Bank Audit & Risk Peer Exchange Sessions**

The Audit Peer Exchange focuses on topics such as audit committee functions, IT risks, regulation, committee effectiveness and communication. Sample questions include:

- What are the key items that should be on the audit committee's agenda?
- What are recommended best practices for the audit committee?
- What are the greatest regulatory challenges facing your bank?

The Risk Peer Exchange focuses on topics such as risk governance, regulation, committee effectiveness, compliance and culture. Sample questions include:

- What has the board done to create a culture of risk awareness throughout the organization?
- What role should risk governance play in strategic planning?
- How have risk analytics changed, and what new tools have emerged?

11:15 AM - 11:30 AM **Refreshment Break**

11:30 AM - 12:20 PM **Concurrent Bank Audit & Risk Peer Exchange Sessions**

Sample Audit Peer Exchange questions include:

- What tools does the audit committee use to manage risk?
- Should the audit committee be involved in the bank's annual budget discussion?
- What staffing and resources do you have devoted to regulatory compliance?

Sample Risk Peer Exchange questions include:

- What are the risks that your organization is most concerned about?
- To capture economic risks across the enterprise, what tools and methods are being used?
- How are accountabilities established and measured at your institution?

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

12:20 PM - 1:20 PM **Networking Lunch**

1:20 PM - 2:35 PM **Concurrent Bank Audit & Risk Peer Exchange Sessions**

Sample Audit Peer Exchange questions include:

- What is the audit committee's role in regulatory examinations?
- Has your bank adopted an enterprise risk management program, and how does your audit committee interact with this?
- What due diligence should a director perform prior to signing a call report?

Sample Risk Peer Exchange questions include:

- How frequently does the board discuss cybersecurity issues?
- What strategies is your bank implementing for improving the bank/regulator relationship?
- How active is your bank on various social media channels?

2:35 PM - 2:50 PM **Refreshment Break**

2:50 PM - 4:00 PM **Concurrent Bank Audit & Risk Peer Exchange Sessions**

Sample Audit Peer Exchange questions include:

- How do compliance issues affect upper management's compensation?
- What is the audit committee's role with internal investigations?
- What do you expect management to communicate to you?

Sample Risk Peer Exchange questions include:

- How can an enterprise risk management program be designed so that it is not a barrier to growth?
- What resources can help judge management's strategies and associated risks?
- On what other committees should risk committee members serve?

4:00 PM - 5:00 PM **Networking Peer + Guest Reception**

***Early Rate Expires February 6, 2020!***

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

## CONFERENCE AGENDA

*\*Agenda subject to change*

Bank Director's annual Bank Audit & Risk Committees Conference focuses on governance, risk and compliance, as well as accounting issues challenging ALL financial institutions today.

## Tuesday, June 9

*“The peer review session was resourceful and thought provoking on the critical issue of risk.”*

— 2019 Peer Exchange Attendee

DAY ONE

7:00 AM - 8:00 AM

**Breakfast + Registration**

8:00 AM - 8:15 AM

**Welcoming Remarks**

8:15 AM - 9:05 AM

**What You Need To Know About Today's Banking Trends**

This session focuses on the industry trends, operating conditions and areas of potential opportunity for those banks attending this annual conference.

9:05 AM - 9:55 AM

**How Risky Is The Current Banking Landscape?**

In the 2019 Risk Survey, 70% of respondents told Bank Director that their concerns about strategic risk had increased over the past year. This can be attributed in great part to the changing competitive landscape, which has been fueled by technology. What do bankers need to know and – perhaps more importantly – what should they be doing now to ensure they remain competitive in the future?

9:55 AM - 10:10 AM

**Refreshment Break**

10:10 AM - 11:00 AM

**Lessons Learned from a Disaster**

Disaster can strike at any time, whether it's a cyberattack or a hurricane. This session features a panel of bankers who have weathered a disaster. How did they prepare? What worked to ensure employees were safe and customers could access their accounts? What did they find they needed to improve?

*“Peer comparisons are always revealing and useful.”*

— Mike Allen, Croghan Bancshares, Inc.

**Early Rate Expires February 6, 2020!**

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

11:10 AM - 12:00 PM **Breakout Sessions** *(select one)*

## **Breakout I: The Impact of M&A on CECL**

Given the delay to CECL in 2019, where does this policy stand now, and what should banks expect in the near future?

## **Breakout II: How Vulnerable Is Your Bank to Cybersecurity Threats?**

Few bank directors are technology experts, yet all directors bear responsibility for verifying that their bank is protected against cybersecurity threats. How should a board go about doing so? This session digs into the specifics of how to best prepare your bank for a cybersecurity attack as well as explains how a board can verify that their institution is adequately protected against those threats.

## **Breakout III: Taking Your Internal Audit Program to the Next Level**

The benefits of a high-quality internal audit are limitless: achieving reliable financial reports and regulatory compliance, navigating risks and streamlining operations. However, it can be difficult to achieve given constant regulatory changes. In this session, we outline how to strengthen your internal audit program with a more holistic and impactful approach that encompasses internal controls, risk management and performance.

12:00 PM - 1:15 PM **Networking Lunch**

Sponsored by: **Dixon Hughes Goodman LLP**

12:15 PM - 1:00 PM **Keynote Presentation**

***Early Rate Expires February 6, 2020!***

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1:15 PM - 2:05 PM

**Breakout Sessions** *(select one)*

**Breakout I: Best Practices for Audit and Risk Committees**

This breakout covers the nuts and bolts of audit and risk committees – from charter construction to agenda design to managing the relationship with internal auditors and officers and much more.

**Breakout II: Making Credit Decisions in a Digital World**

Every decade or so people proclaim to have cracked the code of credit risk. Before the financial crisis, securitization was believed to have been the solution. More recently, technology has been offered as the answer to banks' credit challenges. This is unlikely to be true, but there is no question that the credit process is being influenced by the digitization of banking. Hear from a bank and a fintech company that are using and designing systems to simplify and streamline the credit process, while simultaneously reducing risk.

**Breakout III: It's High Time to Talk About Marijuana Banking**

Love it or hate it, legalized marijuana seems here to stay. This puts banks between a rock and a hard place. On one hand, there are federal laws that continue to criminalize the sale and possession of marijuana, as well as the laundering of proceeds from the process. On the other hand, there are stockpiles of unbanked cash accumulating in states that have legalized its sale. What's a bank to do?

2:05 PM - 2:25 PM

**Refreshment Break**

*“If you are coming to the conference, by all means don't miss the peer exchange sessions.”*

— 2019 PEER EXCHANGE ATTENDEE

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

2:25 PM - 3:15 PM

## **Breakout Sessions** *(select one)*

### **Breakout I: Tips, Tricks & Trends in Regulatory Examinations**

Examiners are taking a deeper dive into procedures and practices and digging into the details like never before. Any deviations between stated practices and actual documented practices can and will result in audit/examination findings. This session discusses what the board needs to know to avoid findings in these areas – and how best to respond if findings arise.

### **Breakout II: Mitigating Vendor Risks**

Banks have grown increasingly reliant on external vendors – from better serving their customers to staying compliant with the rules and regulations that apply to the industry. Yet, too many banks don't have a strong vendor risk management program in place. This session focuses on the elements of a strong vendor risk management program and explores how to get comfortable with new technology solutions.

### **Breakout III: Critical Accounting Matters**

3:25 PM - 3:40 PM

#### **Sharing The Crystal Ball**

During this interactive session, we gauge the audience's opinions regarding emerging topics related to both audit and risk as determined by Bank Director's 2020 Risk Survey.

3:40 PM - 4:30 PM

#### **Debating Risk**

In this interactive session, we pose questions to leading experts, a chief risk officer and a risk committee chair relating to how risk should be handled and strategized within a bank. Hear how each perspective differs and take away ideas and processes for your bank.

4:30 PM - 5:30 PM

#### **Networking Peer + Guest Reception**

Sponsored by: **Hovde Group, LLC**

***Early Rate Expires February 6, 2020!***

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

## CONFERENCE AGENDA

*\*Agenda subject to change*

*“Great exchange of ideas.”*

— Richard Johnson, Bank of Akron

**Wednesday, June 10**

*“Very good information on  
leading edge issues.  
Great interaction with others  
in the business.”*

— 2019 Peer Exchange Attendee

DAY  
TWO

7:00 AM - 8:00 AM

**Breakfast**

8:00 AM - 8:15 AM

**Creating Space for Disagreements**

8:15 AM - 9:05 AM

**The Ex-Regulators Strike Again!**

Getting clean and candid advice from regulators can be a challenge. The story changes, however, once those regulators leave their respective agencies. Hear from former agency personnel about topics at the forefront of regulators' minds today, including how best to manage the regulatory relationship.

9:15 AM - 10:05 AM

**Breakout Sessions** *(select one)*

**Breakout I: Your Need-to-Knows About Enterprise Risk Management**

This session provides an overview of the maturity of enterprise risk management (ERM) in financial services, transformation of internal auditing for future expectations and the importance and value of having two highly performing ERM and IA teams collaborating to add value and input on strategic goals.

**Breakout II: The Cost of Not Retaining or Attracting Younger Talent**

Bankers continue to be concerned about losing top talent to competing organizations. What is the cost to the shareholders if the bank is unable to attract or retain one or more key younger officers? This session provides case studies of custom-tailored nonqualified benefit plans used to attract and retain these key officers.

**Breakout III: Leveraging Data to Minimize Risk**

The introduction of CECL combined with the increased sophistication of technology has enabled banks to better leverage the data they collect from customers. One way to use the data is to minimize risk. Learn how to do that in this breakout session.

10:05 AM - 10:20 AM

**Refreshment Break**

***Early Rate Expires February 6, 2020!***

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# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

10:20 AM - 11:10 AM **Breakout Sessions** *(select one)*

## **Breakout I: Identifying Operational Risks**

Learn how operational risks are identified, ranked and quantified – and how to go about minimizing these risks across your bank’s organization.

## **Breakout II: Cyber Insurance 101**

What is generally included in a cyber coverage policy? Are claims being paid as expected? Is this sector maturing or is it still in flux? Learn answers to these questions and more regarding cyber insurance coverage in this breakout session.

## **Breakout III: Conducting Your Next Board Evaluation**

Hear how banks conduct their board evaluations – what questions were asked, what answers were given and what happened after the evaluations were completed.

11:20 AM - 12:10 PM **Audit and Risk Committees Chairmen’s Panel**

Banks are in the business of risk-taking, but the risks banks face are constantly evolving. Hear from three audit/risk committee chairmen about the biggest risks faced by their banks today, as well as how they’re confronting those challenges.

12:10 PM - 12:15 PM **Closing Remarks**

*“Great opportunity to learn from other audit committee members.”*

— 2019 PEER EXCHANGE ATTENDEE

**Early Rate Expires February 6, 2020!**

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## **VENUE**

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Swissôtel Chicago, designed by renowned Chicago architect Harry Weese, is an award winning, four-diamond, all-glass, triangular luxury hotel. This hotel is ideally situated in the confluence of the Chicago River and Lake Michigan, and just steps away from exclusive shopping on The Magnificent Mile in downtown Chicago. With fabulous wrap-around views from Navy Pier to Millennium Park, Swissôtel Chicago offers an exclusive setting with one of the city's most prestigious addresses.

## **DISCOUNTED HOTEL RATE**

There is a discounted hotel room rate available for conference attendees at the Swissôtel Chicago until May 22, 2020 or until the room block has been filled. To reserve a room, please contact the hotel directly at (888) 737-9477 and mention "Bank Director" to receive the discounted rate of \$319/night for a standard room. Rooms are limited, so book early!

# BANK AUDIT & RISK COMMITTEES CONFERENCE

Insight On Oversight

## RATES & REGISTRATION

**Phone:** (877) 397-7595

**Fax:** (615) 777-8449

**Website:** BankDirector.com

**E-mail:** events@bankdirector.com

**Mail:** Bank Director, 201 Summit View Drive, Suite 250, Brentwood, TN 37027

NAME		NAME FOR BADGE	
COMPANY		TITLE	
BANK REPRESENTING	PUBLIC/PRIVATE	BOARD TITLE	
NUMBER OF YEARS SERVING ON THE BOARD		BOARD ASSET SIZE	
EMAIL ADDRESS			
ADDRESS		PHONE	
CITY	STATE	ZIP	

**YES, Register Me for the 2020 Bank Audit & Risk Committees Conference!**

**Early Individual Rate: \$1,395** (Expires February 6, 2020. Payment must be received by offer expiration in order to receive special rate.)

**Standard Individual Rate: \$1,695**

**YES, Register My Group for the 2020 Bank Audit & Risk Committees Conference!**

**Standard Group Rate: \$1,395** (For groups of 3 or more from the same financial institution.)

**Select ONE of the Following Pre-Conference Add-Ons:**

**YES, Register Me for the Bank Audit & Risk Peer Exchanges on Monday, June 8!**

Rate: \$795

**YES, Register Me for the Bank Audit & Risk Committees Boot Camp on Monday, June 8!**

Rate: \$795

**YES, Register Me for the Cybersecurity Seminar on Monday, June 8!**

Rate: \$795



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