



BankDirector.

# Bank Director Certification

Building Strong Boards to Build Strong Banks

## SUNDAY, SEPTEMBER 20, 2026 | CORPORATE GOVERNANCE WORKSHOP: COURSE II

8:00 AM - 8:30 AM

### Registration & Breakfast

8:30 AM - 9:00 AM

### Welcome & Introduction

Michelle King, *CEO*, Bank Director

#### Session Description:

Bank Director's CEO, Michelle King, sets the tone and introduces the presenters leading Course II.

9:00 AM - 9:40 AM

### Governance Overview

Emily McCormick, *Vice President of Editorial & Research*, Bank Director

#### Session Description:

To kick off Bank Director's Corporate Governance Workshop: Course II, directors get back to basics with a review of the board's role and responsibilities. What is expected of bank boards and individual directors? What are the attributes of an effective director, and what skill sets and backgrounds should be reflected in bank boardrooms? And what are the practices that help build stronger boards?

9:40 AM - 10:40 AM

### Skills Metrics: Aligning Bank Board and Executive Leadership for the Future

Scott Petty, *Managing Partner*, Chartwell Partners

#### Session Description:

Given the anticipated turnover in CEO and Board seats over the next five years, is your bank actively pursuing leaders whose skills align with your institution's strategic plan? Join us for a discussion on essential competencies for achieving organizational success and how to evaluate Board and C-Suite talent. Gather insights on the Board Refreshment and CEO Succession Planning processes. Attendees gain access to our exclusive Board Skills Matrix and Succession Planning Model.

10:40 AM - 10:55 AM

### Refreshment Break

10:55 AM - 11:55 AM

### Cyber Tabletop Exercise

Jake Simpson, *Incident Response Principal*, Crowe LLP

Stephanie White, *Enterprise Risk Management Managing Director*, Crowe LLP

#### Session Description:

Tabletop Simulations are an effective way to practice crisis response planning and operational recovery capabilities by allowing team members to "experience" a tailored scenario – and the challenges resulting from this scenario – in a relaxed, non-threatening atmosphere. The simulation fosters collaborative conversation, develops critical decision making and surfaces areas for improvement by equipping the response team members to better safeguard the organization while mitigating the financial, reputational, legal and operational impacts resulting from an incident of any kind. During this session we will conduct a fictional simulated exercise that will prove to be impactful and insightful to gauging your organization's readiness!



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11:55 AM - 12:40 PM

## **Lunch**

12:40 PM - 1:40 PM

## **What is Your Bank's Risk Appetite?**

Sal Inerra, *Senior Advisor*, Bank Director

### **Session Description:**

What is a bank's risk appetite, and why is it important? How do you manage risk appetite from a regulatory perspective and still satisfy performance demands of shareholders? What measures should I look at to evaluate risk appetite? How does risk appetite relate to multi-scenario interest rate risk analysis?

1:40 PM - 2:55 PM

## **Financial Strategy & Metrics**

Bill Herrell, *Executive Vice President & Managing Director*, Bank Director

### **Session Description:**

Financial reports in banking are complex. The acronyms, conventions and metrics differ from a typical business and differ by lines of business your bank pursues. This session will use case studies demonstrating how a Board member's review and feedback to management can help optimize any institution's financial performance.

2:55 PM - 3:10 PM

## **Refreshment Break**

3:10 PM - 4:10 PM

## **Peer Collaboration**

Michelle King, *CEO*, Bank Director

Emily McCormick, *Vice President of Editorial & Research*, Bank Director

### **Session Description:**

Synthesize today's insights on cyber readiness, succession planning and capital allocation in this off-the-record peer collaboration. Benchmark your board's strategies against peers and discuss the practical realities of implementing the risk appetite and governance frameworks covered during the workshops.

4:10 PM - 4:15 PM

## **Closing Remarks: Preparing for the Bank Board Forum**

Michelle King, *CEO*, Bank Director

### **Session Description:**

As we close out the day, we discuss the required sessions needed to complete the Course II Director Certification Curriculum during the Bank Board Forum.

4:15 PM - 5:15 PM

## **Bank Board Forum Welcoming Reception & Registration**

### **Session Description:**

Join us to kick off the Forum and network with industry peers and thought leaders.