#### Bank Director.

# Breakout 3: Three Strategies to Accelerate Deposit Growth

#### Mark Leher Alkami Technology, Inc.

#A0BA24



### **Three Strategies to Accelerate Deposit Growth**

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### Speakers



Mark Leher Directory, Product Management

Alkami



# Alkami Agenda

Trends & Challenges Tactic 1: Acquiring Depositors Tactic 2: Winning the Deposit Relationship Tactic 3: Harnessing Data to Drive Deposit Growth Key Takeaways

# In the News: **Bank Failures & Deposit Withdrawals**

#### INSIDER INTELLIGENCE

June 2023

Economic headwinds are blowing banks' focus to deposits, lending, and cybersecurity

Januarv 2024

Hartford Business Journal

Managing higher interest rates, deposit growth key focus areas for banks in 2024

Connecticut banks have faced several challenges over the past year, but the highinterest rate environment tops the list

FT Financial Times

Finance

By Chibuike Oguh

18, 2023 5:44 PM MDT · Updated 20 hours ago

US banks ponder end to bumper profits from higher interest rates

The biggest US banks have warned their investors that they will eventually have to bow to customer pressure and offer much higher rates to ...

#### THE WALL STREET JOURNAL.

April 2023

#### Deposit Crisis Sets Up a Tough First Quarter for All but the **Biggest Banks**

Two regional lenders collapsed, and more than \$300 billion in deposits left banks last month



**Bank failures highlight declining** 

deposits

US regional banks earn more on loans

March 2023

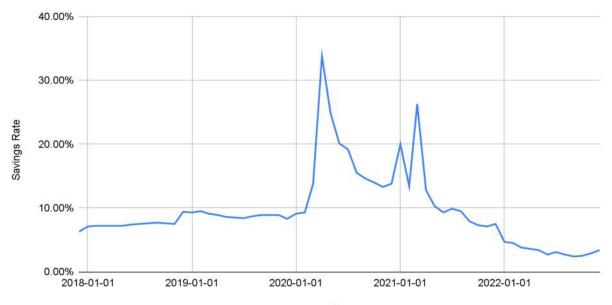
October 2023

October 2023

5

### Banks & credit unions are in a liquidity crisis

You need deposits now more than ever.



U.S. Personal Savings Rate Over the Last Five Years

Year

6

Source: U.S. Bureau of Economic Analysis

### How has the market responded?



"FDIC reported that **banks saw their deposit base decline by \$472B in the first quarter of 2023**, as measured from the end of the year. That's a **2.5% drop** in the total deposits held by banks" (<u>PAYMNTS, 2023</u>)



**43%** of FI survey respondents listed deposit growth as their #1 priority over the next two years (Insider Intelligence, 2023)

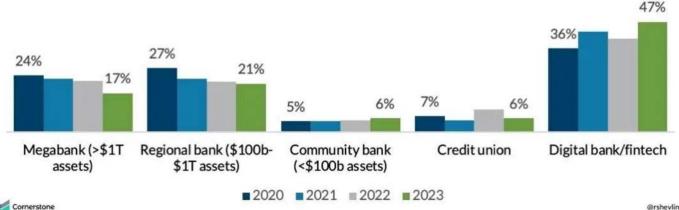


Of consumers who opened a checking account in 2022 or 2023, **6 in 10** have more than one checking account (Insider Intelligence, 2023)

### Market share is dominated by neobanks & megabanks

47% of checking accounts opened in 2023 were with a digital bank

Percentage of New Checking Accounts Opened by Type of Institution



8



@rshevlin



### What FIs are Concerned About:

- 1. Acquire New Users
- 1. Capture the Direct Deposit
- 1. Manage Expiring CDs
- 1. Drive Debit Card Usage

9

# **Strategies for Acquiring Depositors**



### The Key to Driving New User Acquisition

# Needs of

#### **Applicants:**

To quickly open an account, deposit funds, and begin transacting with their debit card

#### **Financial Institutions:**

To digitally onboard new account holders without manual processes and achieve PFI status



#### Deploy an online shopping experience

 Give prospective account holders the ecommerce experience they know and love for financial products



#### Make it simple to complete an application

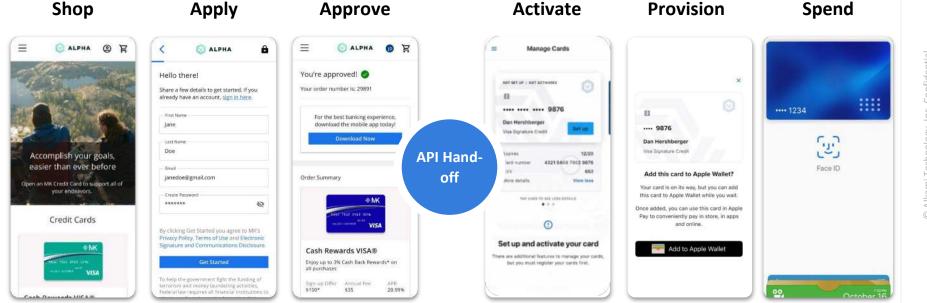
 Empower applicants to apply within a matter of minutes and receive reminders for any outstanding tasks in a personalized dashboard



#### Deliver faster decisions & access to digital banking

• Leverage automated decisioning and seamless core integrations to quickly open new accounts and onboard users into digital banking

### **Comprehensive Digital Banking Journey**



### Driving organic growth

Cultivate highly engaged digital banking users by delivering the most demanded account opening tools

# ~40%

of survey respondents called the ability to set up direct deposit via mobile extremely valuable making it the most demanded feature out of the 34 features presented

### **Direct Deposit Switch**

Empower your account holders to easily update their payroll or direct deposit information within digital banking

#### Value

- Increase direct deposit acquisition
- Reduce deposit acquisition costs
- Reduce identity fraud with direct access to your account holders' payroll systems

#### Capabilities

- Users can digitally update or switch direct deposits to your financial institution
- Direct deposit changes go into effect the same or next pay cycle
- Username and password credentials can be setup or reset in minutes, right from your website or app

-	×
5	
Paycheck linked!	- 12 <sup>-</sup>
Your update may take 1-2 pay cy reflect on your account.	rcles to
S Molecular Bank	80%
(m) Nexus	20%
Return to Molecular	Bank

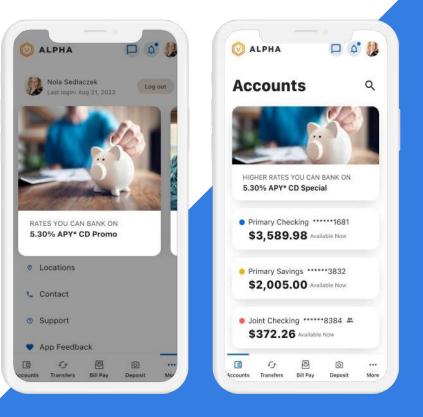
### **Cross-Selling & Upselling**

#### Value:

- Leverage powerful data insights and automation for targeted marketing to match your users' financial needs with the right financial product
- Send personalized offers based on the user's unique financial behaviors with Alkami's CMS

#### Outcome:

Continue to move users along the path towards PFI status for your FI



# Harnessing Data to Drive Deposit Growth



### Data is the next frontier

Most consumers value insights and are likely to have a positive perception of FIs that anticipate their needs

589/6 of consumers say using data to make relevant product recommendations is important

ecommendations is important or very important to them

# 73%

of consumers say that relevant product recommendations would make them more likely to trust, respect, admire, love, be loyal to, try new products from, and/or recommend an FI

#### **Marketing Works**

#### Marketing Boosts Deposit & Loan Growth for Community Banks: Study

SUBSCRIBE NOW GET THE FINANCIAL BRAND'S FREE EMAIL NEWSLETTER

As banks of all sizes navigate an uncertain economy, marketing budgets are increasingly in the cross hairs. But an analysis of marketing spending by banks with under \$2 billion of assets suggests an *increase* would be the wiser choice for those seeking growth in deposits or loans.

By Steve Cocheo, Senior Executive Editor at The Financial Brand

#### **Deposit Growth**

Loan Growth

Yield on Assets

#### Net Interest Margin

#### **Revenue-Driving Campaign Management in Three Steps**



#### Identify Audience

Select a prebuilt audience or define your own in minutes



#### Execute Campaign

Deliver your campaign through an omni-channel approach



Measure ROI

Track the success of your campaign automatically

### The Importance of Transaction Data for Marketing



#### Complete Picture of Account Holders

Understand the behaviors of all account holders, not just digital users



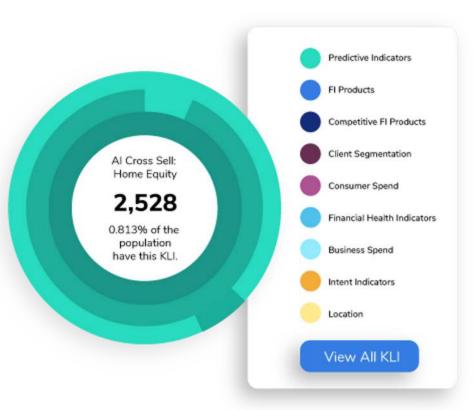
#### **Competitive Intelligence**

Execute win-back campaigns to increase share of wallet

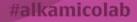


#### Self-Service Data

Deliver hyper-relevant messages by using transaction data updated daily



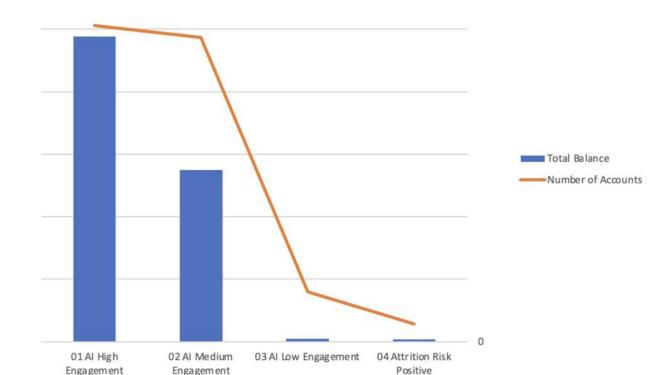
Often companies can do well by showing more love to the customers who love them the most. Harvard Business Review



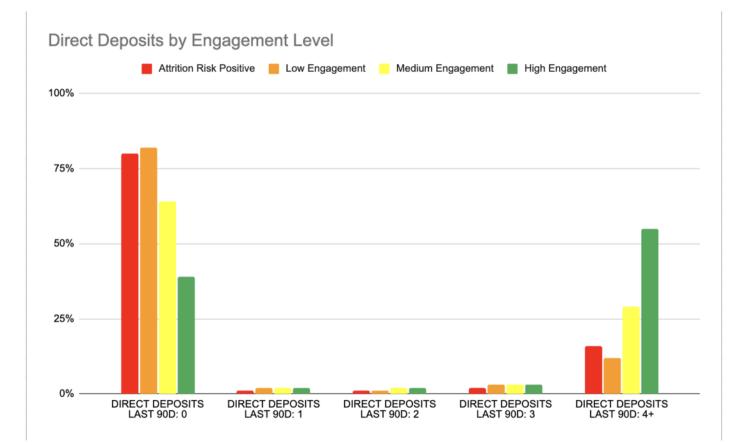


#### **Engagement Matters**

Checking Account Balances by Engagement Level



#### **Engagement Matters**



### **Cultivate Engaged Users by Capitalizing on Digital Channels**

Driving digital product adoption to achieve primary FI status

Highly active digital banking users have **1.71x the number of products with their PFI** than those accessing digital banking at least once a year.

2022 Digital Banking Transformative Trends Study

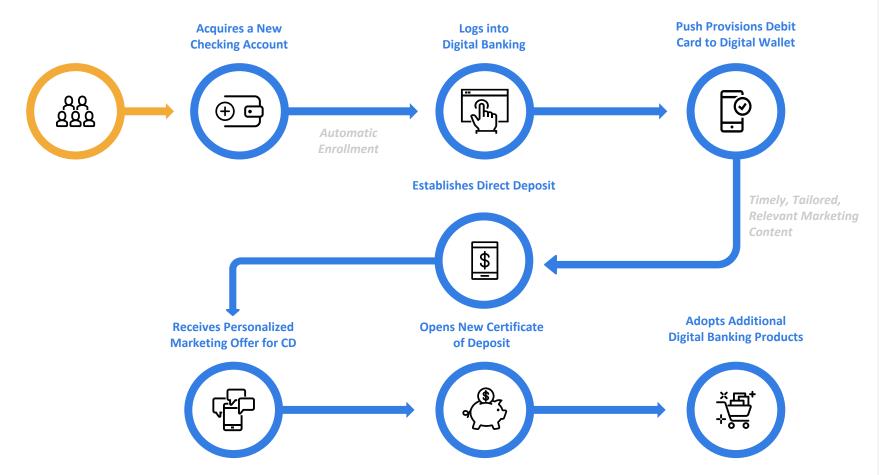


**Deposit Accounts** eStatements **Digital Cards Direct Deposit Remote Deposit Capture Account Aggregation Financial Education Bill Pay P2P Credit Score** Card Controls **FinHealth Survey Positive Pay** Virtual Financial Assistant **Business Services** 

## **Key Takeaways**

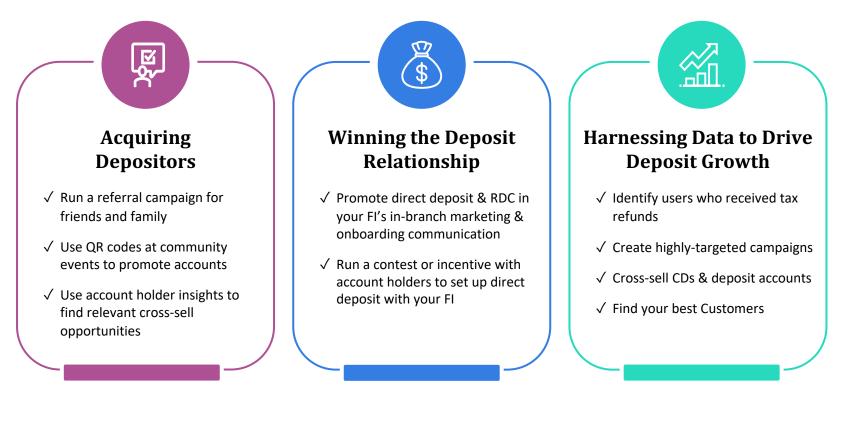


### **User Journey: Pathway to PFI**



### Key Takeaways to Turn these Tactics into a Strategy

Drive strategic business objectives across your organization.



## **Thank you!**

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