Bank Director.

# Breakout VI: Modernize Commercial Lending to Stay Competitive

Joe Ehrhardt Teslar Software

#A0BA23

# MODERNIZING COMMERCIAL LENDING Staying Competitive & Thinking Outside the Box



Presented by



CEO and Founder, Teslar Software

# WELCOME!



#### Joe Ehrhardt

CEO and Founder of

In Banking for 23 Years

Computer Engineering, Security to Lending to Efficiencies, and now FinTech Founder

# ON THE AGENDA



#### WHO IS TESLAR SOFTWARE?

Teslar's experience in the commercial lending

space



#### CHANGE: IT DOES NOT STOP

Forget technology, the lending environment alone is changing at an amazing pace



#### THE OBVIOUS

What you should already be working on or starting on for commercial lending



#### **OUTSIDE THE BOX**

How to be different and get ahead in these times of change

# WHO IS TESLAR SOFTWARE? OUR EXPERIENCE IN THE COMMERCIAL LENDING SPACE

#### OUR CLIENTS REPRESENTATION IN 31 STATES AND COUNTING



### AWARD WINNING SOLUTIONS TESLAR SOFTWARE'S ACCOLADES







2020 Finovate Awards BEST FINTECH PARTNERSHIP



2021, 2022 American Banker BEST PLACES TO WORK IN FINTECH



TOP LENDING PLATFORM/AUTOMATION TECHNOLOGY

2022 Bank Director Best Of FinXTech TOP LENDING PLATFORM/AUTOMATION TECHNOLOGY



2019-2022 ICBA PREFERRED SERVICE PROVIDER







F I N A L I S T 2023 Arkansas Business of the Year FINALIST: INNOVATION PACESETTER

#### OUR WORK DURING PPP HELPING SMALL BUSINESSES PERSEVERE

- Teslar powered over 20% of Paycheck Protection Program loans issued in 2021
- Five of the SBA's 15 Top PPP Lenders utilized Teslar Software to process their PPP loans
- \$22 billion of funding for small businesses across the country
- 1.3 million PPP loans in 2021 powered by Teslar Software
- SBA approval of 80 loans per minute during peak times
- Built PPP.Bank in partnership with Mark Cuban & Jill Castilla



Forbes



#### BOARD OF DIRECTORS DRIVING TESLAR'S VISION





JEFF STANDRIDGE, Ed.D. Investor, Cadron Creek Capital

MARK FORBIS Retired CTO, Jack Henry & Associates



**JOE EHRHARDT** CEO and Founder, Teslar Software





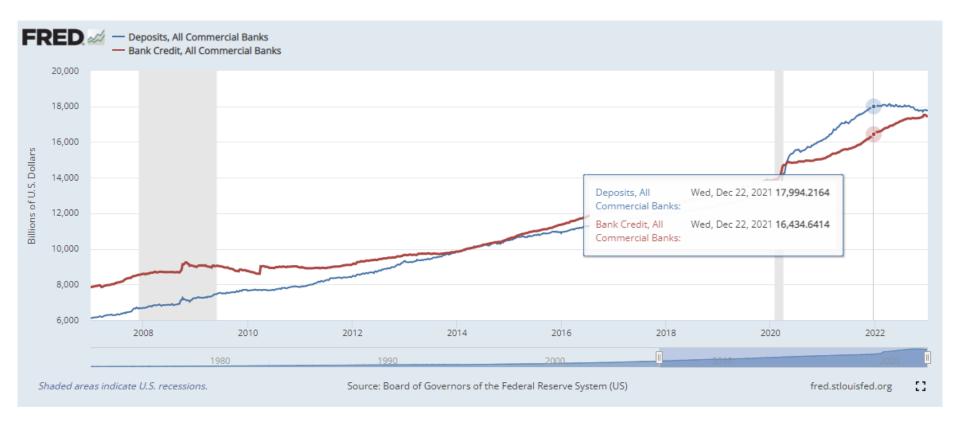


**CAMILLE PHILLIPS** SVP RISK, Today's Bank

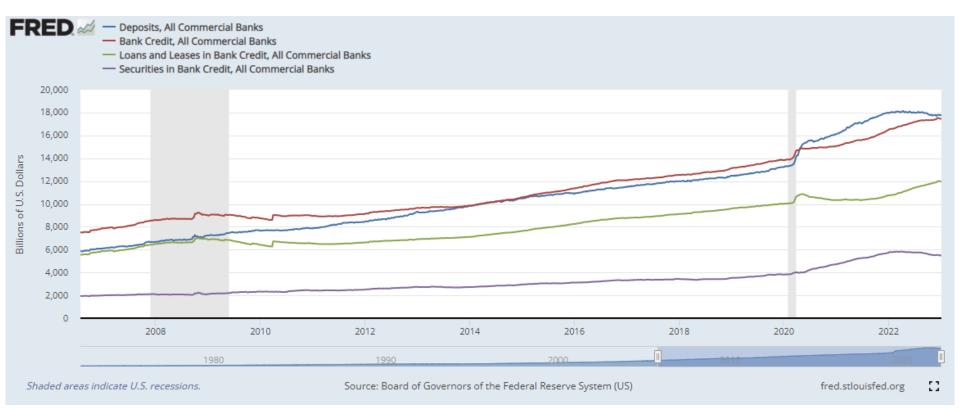
# CHANGE: IT DOES NOT STOP

WE ONLY WISH IT WOULD

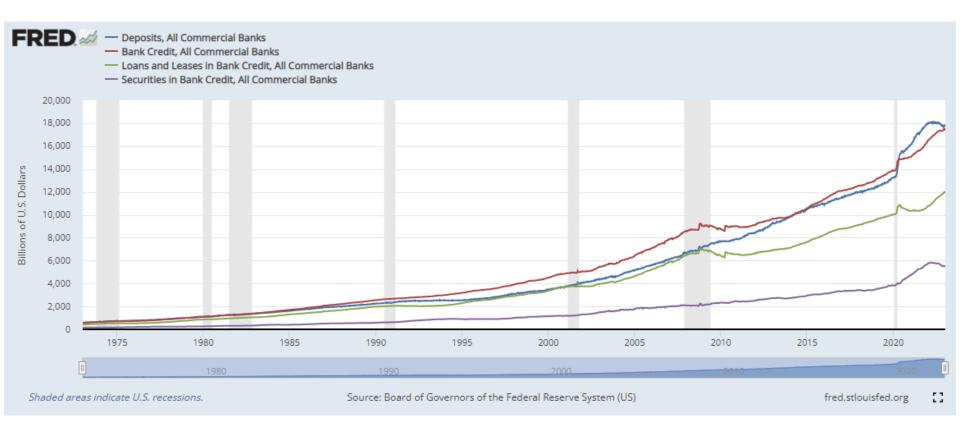
### HOW THINGS CHANGED IN ONE YEAR



#### RETURN TO NORMAL BUT IS IT?



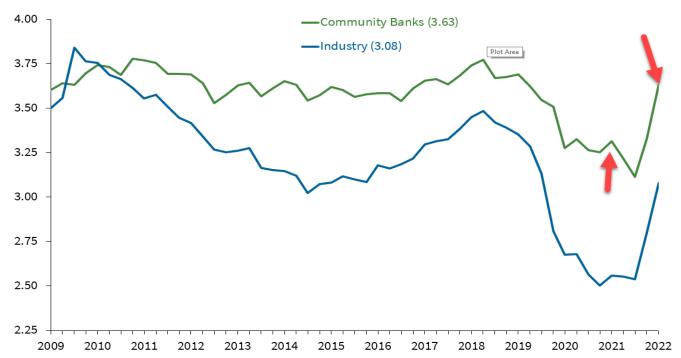
### LARGER LOOK



#### NET INTEREST MARGIN CHANGES IN JUST ONE YEAR

#### **Net Interest Margin**

Percent

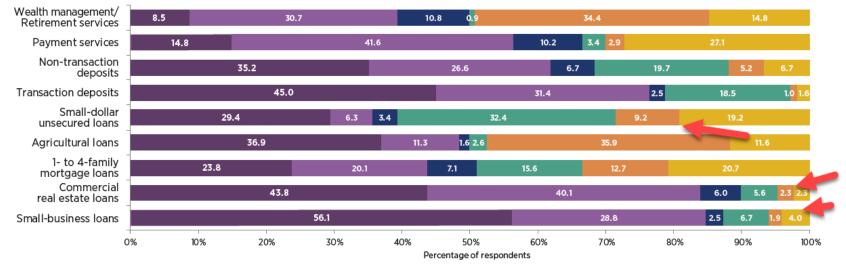


Source: FDIC

### WHO'S OUT TO GET US?

#### FIGURE 24

#### Who is your primary competitor for the following products and services?



Community bank
Regional or national bank WITH a physical presence in market
Regional or national bank WITHOUT a physical presence in market

Credit union

Nonbank, non-credit union institution WITH a physical presence in market
Nonbank, non-credit union institution WITHOUT a physical presence in market

### NEW THOUGHTS ON INNOVATION

#### What are your bank's intentions regarding the following financial products or services?

Cryptocurrency services -1.2 -0.2 87.3 E-signature verification 48.1 2.0 🧹 27.6 50.3 Personal financial management tools 34.6 1.2 Wealth management services 32.0 0.8 60.4 Money remittance services 0.6 19.2 73.5 Pavroll cards 7.0 0.4 84.8 Interactive teller machines (ITMs) 0.4 10.6 73.5 Remote deposit capture 84.9 0.8 9.2 0.4 Cash management services 60.9 32.0 Stored-value/Prepaid cards 29.1 1.0 63.7 96.7 1.61.4 Mobile banking Electronic bill presentments or payments 78.9 15.5 1.4 Automated loan underwriting 71.8 13.1 Online loan closings 18.0 58.2 2.0 Online loan applications 39.7 35.4 23.4 Small-dollar unsecured loans 73.4 22.4 Small Business Administration loans 64.7 24.1 0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100% Percentage of respondents Currently offer and will continue to offer

Currently offer but plan to exit or substantially limit in the next 12 months

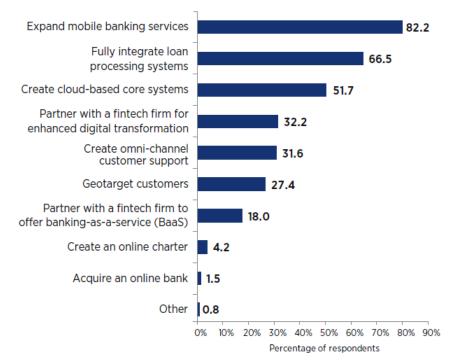
Do not offer and do not plan to offer in the next 12 months
Do not offer but plan to offer in the next 12 months

Source: CSBS Survey 2022

### WHERE BANKS ARE GOING TO SPEND

#### FIGURE 14

#### What technological developments will be promising opportunities for your bank over the next five years?



Source: CSBS Survey 2022

# THE OBVIOUS

THINGS WE ALL KNOW

#### BANKER'S WISH LIST THE THINGS ON MOST BANKERS' WISH LISTS

- One Lending System to Integrate Them All
- Mobile Banking
- Better Customer Support
- Small Business Lending
- Tech Advanced Core with Fast Support





## **COMMON ISSUES**

- What is a lending system?
- Everything in one system
- Appears cost effective
- All eggs in one basket
- Is it me-focused?

## **ITEMS TO CONSIDER**

- Loans have a lifecycle
- Will it integrate?
- A perceived cheaper solution on a longterm contract
- Would you put all your capital in one tech stock?

### SECURE PORTAL BENEFITS



- Offer online applications (Think PPP)
- No need for customers to come onsite
- Organized and efficient
- Constant communication
- Open 24/7

# MOBILE & CUSTOMER SERVICE

### **COMMON ISSUES**

- What does "mobile banking" mean?
- Who does this for you?
- Online banking with mobile app
- What about customer service?



#### OPEN 24/7 NOT JUST ONLINE BANKING



#### Most of us can answer yes to these:

- Deposit cash
- Deposit a check
- Check my balance
- Send funds
- Make a payment

#### But can you answer yes to these?

- See products recommend for me
- Apply and be approved for most loans or credit cards
- Renew loan coming up on maturity
- Submit covenant documents and financials
- Sign loan documents or see current loans and all documents

#### CUSTOMER COMMUNICATION QUICK AND EASY UPDATES



# Sending emails and calling is expected, but what are you not doing?

- Sending automated reminders (this is not just for big banks).
- Remembering what you have, don't ask for things you already have.
- Giving customers options outside of calling you back.
- Authentic check-ins. Happy Birthday is lame. How about something personalized to their last transaction?
- Being proactive, call them before they call you.
- Fast and quick status updates with options



#### SMALL BUSINESS LENDING THINGS TO CONSIDER

## **COMMON ISSUES**

- What defines a small business?
- Automation solves it all
- Small business hours
- SBA cannot be the only answer

## **ITEMS TO CONSIDER**

- Market to them no matter their size
- Phone and online resources
- Bring in automation for after hours
- Digital tools to help them stay at the office

#### E-SIGNATURES WHERE TO GET STARTED



#### **Simple Forms**

- Loan Extensions
- Construction Draws
- ACH Setup
- Renewals

#### **Loan and Deposit Documents**

- Applications
- Term Changes
- Account Creation
- Online Banking Setup

#### **Internal Items**

- Government forms for SBA, USDA, etc.
- Anything you can get a wet signature for



## **COMMON ISSUES**

- Older tech (old <> bad)
- Charges \$\$\$ for integrations
- Does not want to integrate
- Slow responses to requests (takes months to do anything)

## **ITEMS TO CONSIDER**

- Moving to a new core is not ideal
- How to leverage renewals
- Support for issues vs support for new ideas
- Cheap is not always good
- A core that does everything is a horrible idea

# GOOD LUCK!

#### OUTSIDE THE BOX HOW TO BE DIFFERENT AND GET AHEAD IN TIMES OF CHANGE

#### SOME DIFFERENT IDEAS THINKING OUTSIDE THE BOX

#### A Portal to Focus on Post Booking

- Renewals are critical
- Need for monitoring is increasing

#### **Customers of Commercial Customers**

- Serve key commercial customers in a new way
- Increase community reach

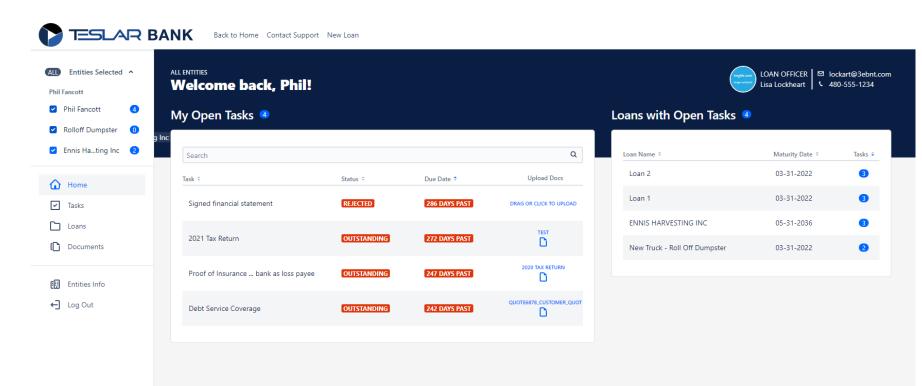


**CURRENT CUSTOMERS** 

#### NEW CUSTOMERS THE APPLICATION IS STEP 1

rings Bank			Back to Home Contact Su	pport
Instructions	Basic Information	Manage Documents	Review and Submit	
Basic Inforr	nation			
Select intended loan use to begin:				
Commercial Commercial-related purchases to gr	ow your business.	Personal Personal purchases to fund your nex	xt project.	
Requested Amount *	Describe Loan Purpose	•		
Business Entity Type *	~	Business TIN *	Business Name *	
Business Address Line 1 *		Business Address Line 2		

#### EXISTING CUSTOMERS THEY NEED DIGITAL TOOLS, TOO

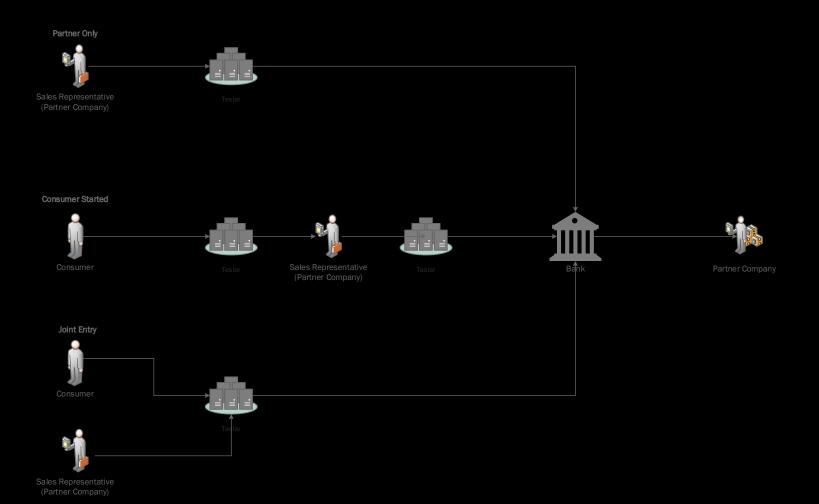


# CUSTOMERS' CUSTOMERS

CONSUMER LENDING FOR COMMERCIAL LENDING CUSTOMERS

#### HOW DO YOU DO THIS? COMMUNITY CONNECT

SEASIDE Dashboard Application	Admin FAQs Rate Sheet			2		
Applicants	Choose Financing Offer — Retur	rned Offers: 3	No Offer Selected			
Primary Ryan Barton						
🛱 Collateral	🖻 Wi	inter Offer	No Offer Selected			
\$15,000.00 2021 Summer Waves 20x30 Square						
	Interest rate: 2.9%	Dealer Cost: 10%				
	Term: 24 months	Minimum Percent Down: 5%				
	Down Payment: \$0.00	Monthly Payment: \$1,014.44				
	First Payment Date: 10/20/2022	Final Payment: \$1,014.44				
	Loan Processing Fees: \$100.00	Admin Fees: \$100.00				
	<b>APR:</b> 0%					
	Other Terms:					
		Select Offer Negotiate	1			
	🖨 Ge	neral Offer				
			Select either Paper Sign or E-Sign for Documents:			
	Interest rate: 1.9%	Dealer Cost: 10%	O Paper Sign			
	Term: 24 months	Minimum Percent Down: 5%				
	Down Payment: \$0.00	Monthly Payment: \$1,004.02	○ E-Sign			
🔚 Collateral Total: \$15,500.00	First Payment Date: 10/20/2022	Final Payment: \$1,004.02				
Total To Finance: \$15.500.00	Loan Processing Fees: \$100.00	Admin Fees: \$100.00	Save And Continue			



#### WHY DO THIS? COMMUNITY CONNECT

G	SEASIDE POOLS Dashboard App	olication Admin FAQs	Rate Sheet				Logout	. 🥵		
	Applications New Application									
	Application Id		••					·		
C	1	Q	٩	Q	Q	۹ 🖬	٩			
	38	1303	Ryan Barton	Summer Waves 20x3	Above Ground Pool	9/20/2022	Details and Messages Financing Selection Select Financing	]		
	40	1304	Jane Davis	Lifesmart LTE Son	Hot Tub	9/20/2022	Details and Messages Lender Review No action needed	]		
	39		Bryan Smith	Olympus Water Wor	Jacuzzi	9/20/2022	Not submitted New Application Edit Application	]		
	37	1295	Joe Turner	Summer Waves 20x3	Above Ground Pool	9/12/2022	Details and Messages Financing Selection No action needed	]		
	36	1294	Joe Ehrhardt	Maya Spas Portabl	Hot Tub	9/12/2022	Details and Messages Lender Review No action needed	]		
	35	1293	Joe Smith	Summer Waves 20x3	Above Ground Pool	9/12/2022	Details and Messages Lender Review No action needed	]		
	34	1291	Morgan Smith	Summer Waves 20x3	Above Ground Pool	9/12/2022	Details and Messages Lender Review No action needed	]		
	33	1290	Sarah Smith	Summer Waves 20x3	Above Ground Pool	9/12/2022	Details and Messages Lender Review No action needed	]		

# WHAT IF THE ECONOMY... PLANNING FOR ALL POSSIBILITIES

### COMMERCIAL LENDING TIPS



#### **Annual Loan Review Up and Running**

- Exception Tracking & Covenant Tracking
- Stay Ahead of Issues

#### **Dust Off Special Assets**

- Consider Digital Workflows
- Narrative and Other Items Ready

# **QUESTIONS?**



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SCHEDULE TIME WITH ME



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