

# Breakout 4: The Key to Small Business Customers' Loyalty? Give Them What They Value

Missy Rose Apiture

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#FXT23

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### The Key to Small Business Customers' Loyalty? Give Them What They Value

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### **Our Mission**

Apiture **empowers** financial institutions of all sizes to know and serve their clients with the care of a traditional community institution, at the **scale, speed**, and **efficiency** required in today's digital world.

# **Our Values**



#### Sign Your Name

Your role is essential to our success. The products we build serve millions of people. Do your best work, everyday. Take pride in your accomplishments.



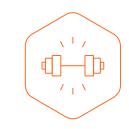
#### Have Fun

Enjoy your work. Build relationships. Bring a positive attitude. Add some levity to your next meeting. Embrace the journey.



#### Be Kind

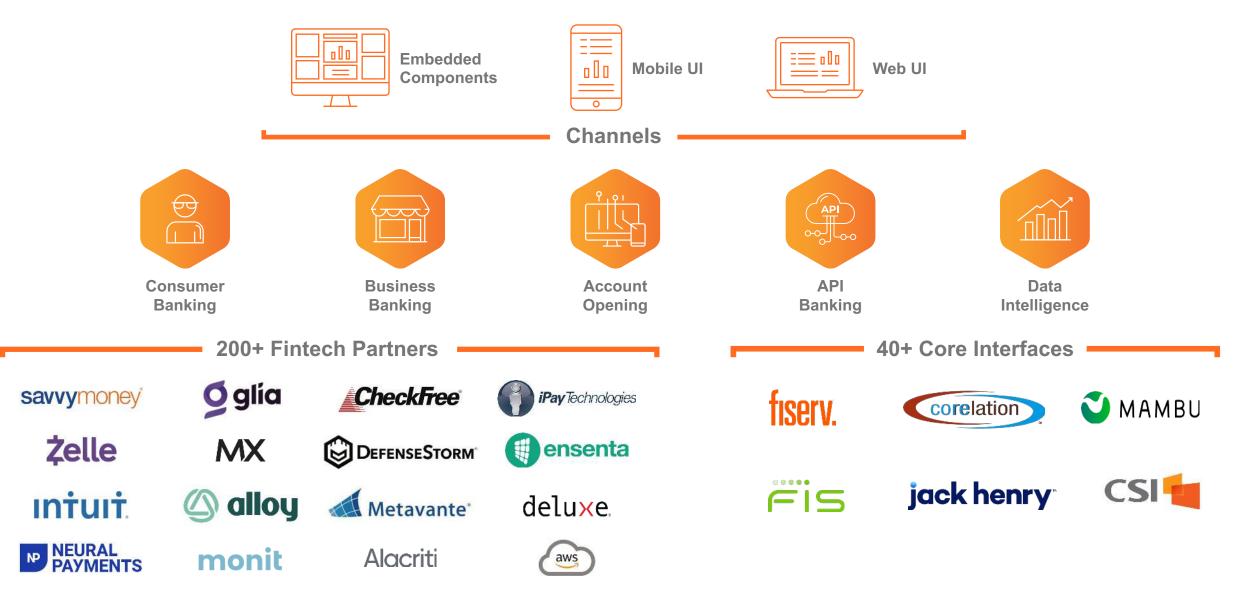
We are all different. We come from different cultures, backgrounds and neighborhoods. Respect each other. Earn trust. Be authentic.



#### **Finish Strong**

Don't just provide data; do the analysis. Take responsibility for the details. The last 10% separates the good from the great.

### **Apiture Digital Banking Platform**



## **Small Business Definition**



 Small Business – Less than 500 employees and less than \$42M in annual sales (depending on industry)



- Small Business \$100K to \$10M
- Middle Market \$10M to \$500M

### **Aite** Novarica

• Small Business - \$100K to \$20M



- Small Business less than \$50M
- Middle Market \$50M to \$1B

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# Small Businesses in the U.S.





Source: Dec 2021, SBA Office of Advocacy

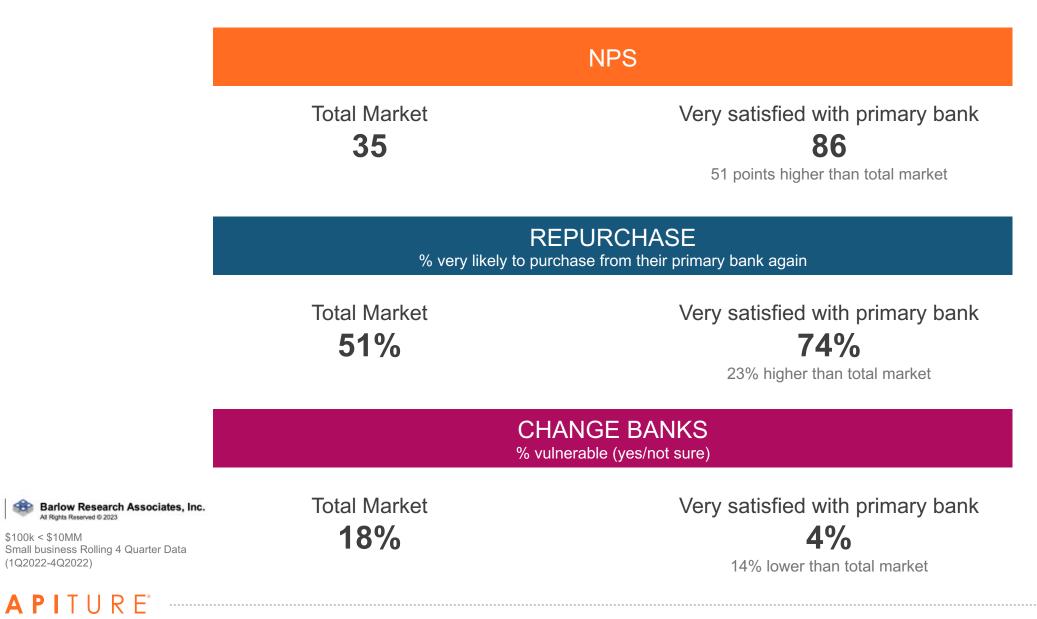
# What Makes a Small Business Delighted With Its FI?

The following drivers account for 91% of the variability users have in overall bank satisfaction:

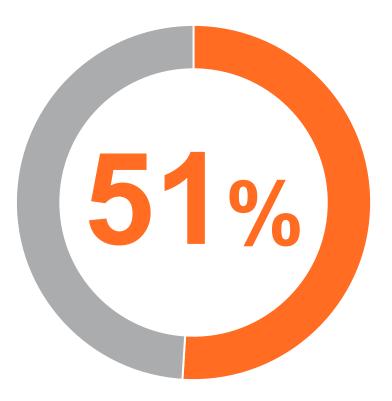
- Easy to do business with
- Proud to bank with my primary bank
- Appreciates our business
- Gets things right the first time
- I prefer my primary bank's products and services
- Effectively meets my credit needs



### FI Satisfaction Affects Loyalty of a Customer



\$100k < \$10MM



### of large bank business banking customers would switch for a significantly better online banking system

Source: Barlow Research, 2022 Digital Business Banking Report

### **Feature Gaps are Challenging Small Businesses**

# 60% have gone beyond their banks to fill gaps

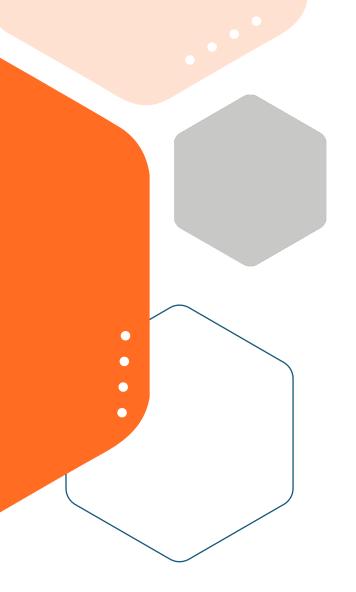
# 71% of those generate \$5M+ in revenue

Source: Aite-Novarica Group



# Small Business Expectations

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# Delivering on small business needs is about helping them solve banking problems

Make it understandable

Help grow my business

Make things easy for me

### What people think UX is



What kind of straw should we provide?

What UX actually is

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# **Making ACH Payments Understandable**

### After multiple user studies

### Top 3 findings:

- 1. Users don't read ACH rule books
- 2. Users are recipient centric
- 3. Users want to double and triple check their work

	Review & Submit					
	Review payment and submit for processing					
Payment						
Payment to individuals (PPD)	Add a name and description for this payment					
Recipients	Payment Name 10/10					
3 Recipients \$892.13	Payment Description (optional)					
Processing Details	Mark payment as confidential (i)					
Single Payment Payment Date 04/10/2023 From Biz Savings *6381	Send prenotes for newly added recipients ①					
) Review & Submit	Submit Payment Finish Later					

# **User Experience**

Modern look and feel

APIT

- Seamless navigation across products
- Workflows that align with processes
- Easy access to consolidated data

Source: Aite-Novarica survey of 1,004 U.S. small business financial decision makers, Q3 2021

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# **Features for Growth**

- International payments
- Foreign exchange
- Cash flow and budgeting tools
- Peer benchmarking
- More mobile features

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Source: Aite-Novarica survey of 1,004 U.S. small business financial decision makers, Q3 2021



Sign-Ups Total New in 7 days New in 30 days	729 45 150	Sign-Ups by Code COFLC Monit2 Monit3 Monit1 SMCPA	320 158 97 32 41	Sign-Ups by Industry  Financial Services  Healthcare  Services  Technology  Consumer	101 84 82 76 33	Weekly Engagement by F Total Active Users Avg. Logins Avg. Insight Cards Avg. Events	202 1.6 4.3 2.1		\$335,079	0
Monthly Revenue Trend (Me \$17,164		55,240	thly Net Income Trend (1 \$32 \$4,689		Balance Sh Cash on hand 2.6 months Avg. A/R to Dr 31	A/R to Sales ↑ 24% ↓				~
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### Features for Convenience

- Easy new account opening
- Consistent experience between desktop and mobile
- Simplified payment initiation
- Ease of integration with accounting platforms
- Fraud prevention tools
- Importing/Exporting

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## **Small Businesses Are:**



Large in number



More tech-savvy than ever before



More aware of and in greater need of business-specific products



Willing to pay for the right product

Source: Aite-Novarica Group

# What Did We Just Talk About?

Users have digital expectations:

- Ease of use
- Modern look and feel
- Tools that deliver value
- Features that help them succeed

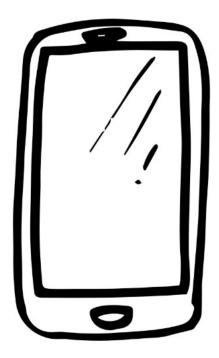
It's about understanding small businesses problems...



...and asking the right question



Draw a way to store money



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