

Breakout 4: The Key to Small Business Customers' Loyalty? Give Them What They Value

Missy Rose Apiture

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#FXT23

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The Key to Small Business Customers' Loyalty? Give Them What They Value

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Our Mission

Apiture **empowers** financial institutions of all sizes to know and serve their clients with the care of a traditional community institution, at the **scale, speed**, and **efficiency** required in today's digital world.

Our Values



Sign Your Name

Your role is essential to our success. The products we build serve millions of people. Do your best work, everyday. Take pride in your accomplishments.



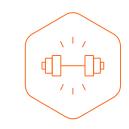
Have Fun

Enjoy your work. Build relationships. Bring a positive attitude. Add some levity to your next meeting. Embrace the journey.



Be Kind

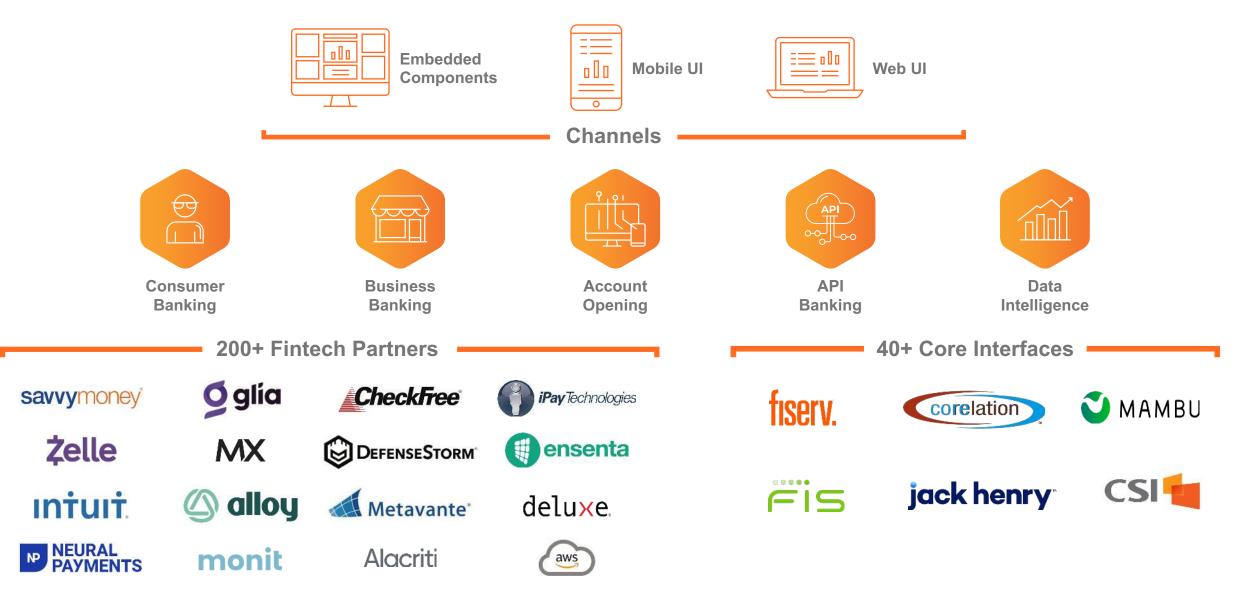
We are all different. We come from different cultures, backgrounds and neighborhoods. Respect each other. Earn trust. Be authentic.



Finish Strong

Don't just provide data; do the analysis. Take responsibility for the details. The last 10% separates the good from the great.

Apiture Digital Banking Platform



Small Business Definition



 Small Business – Less than 500 employees and less than \$42M in annual sales (depending on industry)



- Small Business \$100K to \$10M
- Middle Market \$10M to \$500M

Aite Novarica

• Small Business - \$100K to \$20M



- Small Business less than \$50M
- Middle Market \$50M to \$1B

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Small Businesses in the U.S.





Source: Dec 2021, SBA Office of Advocacy

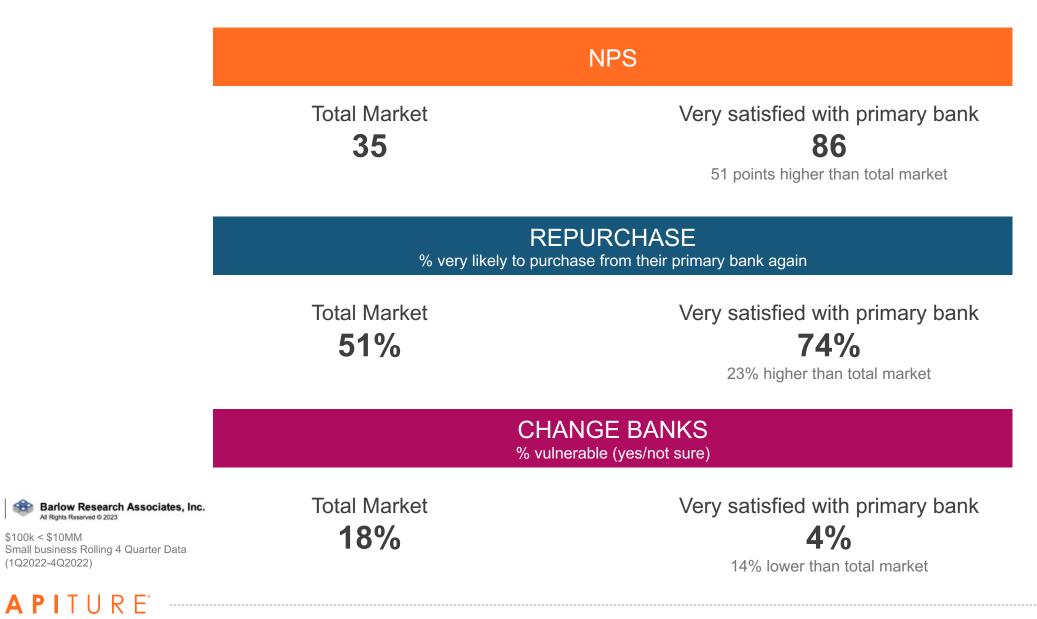
What Makes a Small Business Delighted With Its FI?

The following drivers account for 91% of the variability users have in overall bank satisfaction:

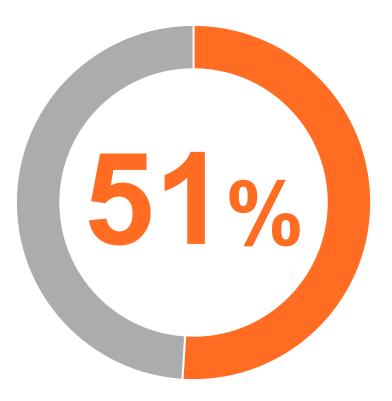
- Easy to do business with
- Proud to bank with my primary bank
- Appreciates our business
- Gets things right the first time
- I prefer my primary bank's products and services
- Effectively meets my credit needs



FI Satisfaction Affects Loyalty of a Customer



\$100k < \$10MM



of large bank business banking customers would switch for a significantly better online banking system

Source: Barlow Research, 2022 Digital Business Banking Report

Feature Gaps are Challenging Small Businesses

60% have gone beyond their banks to fill gaps

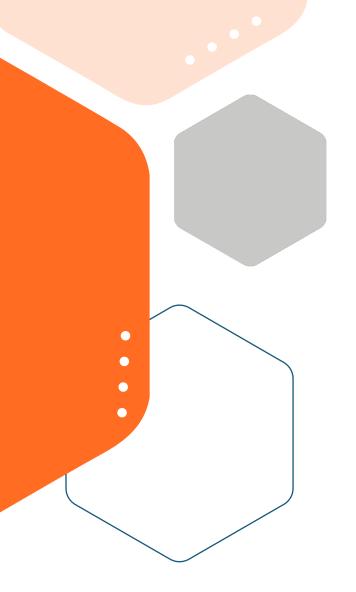
71% of those generate \$5M+ in revenue

Source: Aite-Novarica Group



Small Business Expectations

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Delivering on small business needs is about helping them solve banking problems

Make it understandable

Help grow my business

Make things easy for me

What people think UX is



What kind of straw should we provide?

What UX actually is

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Making ACH Payments Understandable

After multiple user studies

Top 3 findings:

- 1. Users don't read ACH rule books
- 2. Users are recipient centric
- 3. Users want to double and triple check their work

	Review & Submit					
	Review payment and submit for processing					
Payment						
Payment to individuals (PPD)	Add a name and description for this payment					
Recipients	Payment Name 10/10					
3 Recipients \$892.13	Payment Description (optional)					
Processing Details	Mark payment as confidential (i)					
Single Payment Payment Date 04/10/2023 From Biz Savings *6381	Send prenotes for newly added recipients ①					
) Review & Submit	Submit Payment Finish Later					

User Experience

Modern look and feel

APIT

- Seamless navigation across products
- Workflows that align with processes
- Easy access to consolidated data

Source: Aite-Novarica survey of 1,004 U.S. small business financial decision makers, Q3 2021

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Features for Growth

- International payments
- Foreign exchange
- Cash flow and budgeting tools
- Peer benchmarking
- More mobile features

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Source: Aite-Novarica survey of 1,004 U.S. small business financial decision makers, Q3 2021



Sign-Ups Total New in 7 days New in 30 days	729 45 150	Sign-Ups by Code COFLC Monit2 Monit3 Monit1 SMCPA	320 158 97 32 41	Sign-Ups by Industry Financial Services Healthcare Services Technology Consumer	101 84 82 76 33	Weekly Engagement by F Total Active Users Avg. Logins Avg. Insight Cards Avg. Events	202 1.6 4.3 2.1		\$335,079	0
Monthly Revenue Trend (Me \$17,164		55,240	thly Net Income Trend (1 \$32 \$4,689		Balance Sh Cash on hand 2.6 months Avg. A/R to Dr 31	A/R to Sales ↑ 24% ↓				~
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Features for Convenience

- Easy new account opening
- Consistent experience between desktop and mobile
- Simplified payment initiation
- Ease of integration with accounting platforms
- Fraud prevention tools
- Importing/Exporting

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Small Businesses Are:



Large in number



More tech-savvy than ever before



More aware of and in greater need of business-specific products



Willing to pay for the right product

Source: Aite-Novarica Group

What Did We Just Talk About?

Users have digital expectations:

- Ease of use
- Modern look and feel
- Tools that deliver value
- Features that help them succeed

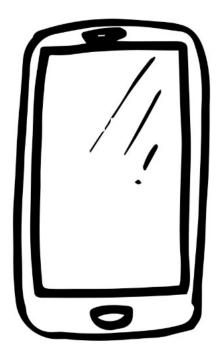
It's about understanding small businesses problems...



...and asking the right question



Draw a way to store money



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